

DRAFT Supported Employment Quality Standard for Scotland

V4 01/05/22



STANDARDS and EVIDENCE REQUIREMENTS

The Provider

Quality Standard		Indicators	Sources of Evidence
Leadership and	1	The provider has a mission, vision and values including in accessible	Self-Assessment
Management		formats.	Service Audit
	2	The provider delivers the full 5 stage supported employment model to	Self-Assessment
		clients.	Service Audit
	3	The provider has an appropriate suite of policies including Equality &	Self-Assessment
		Diversity, Health & Safety	Service Audit
	4	The provider has a system for evaluation and improvement of	Self-Assessment
		performance in all aspects of service.	Service Audit
	5	The provider collects data on clients' outcomes and achievements.	Self-Assessment
			Service Audit
	6	The provider has targets for the proportion of clients entering	Self-Assessment
		employment.	Service Audit
	7	The service has an involvement policy or statement which shows how it	Self-Assessment
		involves people who use services in the organisation's development.	Client Focus Groups
Client consultation and	8	Disabled people are involved in the running and development of the	Self-Assessment
feedback.		service at a strategic level.	Client Focus Group
	9	Regular feedback is collected from clients about their experiences of the	Self-Assessment
		service, including complaints and suggestions	Client Focus Groups
	10	Clients are made aware of their right to complain about the service they	Self-Assessment
		receive in an appropriate/accessible format.	Client Focus Group
	11	Personal and confidential information is protected by secure	Self-Assessment
		organisational procedures throughout service delivery in line with GDPR	Service Audit
		legislation.	



Provider staffing	12	The provider has an organisation chart which clearly reflects the diverse	Self-Assessment
		job roles within the team.	Service Audit
	13	The provider has job roles in keeping with the principles of supported	Self-Assessment
		employment.	Service Audit
	14	There are clear competencies and responsibilities defined for each job	Self-Assessment
		role within the organisation	Service Audit
	15	The provider has an appropriate proportion of front line workers to	Self-Assessment
		clients.	Service Audit
	16	Staff have access to regular support, supervision and performance	Self-Assessment
		reviews and they receive adequate support.	Service Audit
	17	Staff have access to training, learning and development activities	Self-Assessment
			Service Audit
	18	New staff have access to appropriate induction, training and mentoring.	Self-Assessment
			Service Audit
	19	The provider can demonstrate that it meaningfully employs disabled	Self-Assessment
		people within its own organisation.	Service Audit
Provider achievements	20	The provider is achieving a sustainment rate of XX% at 6 months and	Self-Assessment
		XX% at 12 months for jobs achieved.	Service Audit



The Supported Employment Framework

Stage 1: ENGAGEMENT

Quality Standard		Indicators	Sources of Evidence
The client is supported	1	Provider marketing materials are available in a range of formats	Self-Assessment
to make an informed		including Easy Read and on-line.	Service Audit
decision about using	2	Clients can contact the service using their preferred method of	Self-Assessment
the Supported		communication including digital and social media.	Client Focus Group
Employment provider.	3	Support for clients is provided in accessible locations.	Self-Assessment
			Client Focus Group
	4	Clients' introduction to the service is friendly, positive and respectful.	Self-Assessment
			Client Focus Group
	5	Clients' communication support needs are accurately identified.	Self-Assessment
			Service Audit
	6	The client is supported to express his/her views and opinions and to ask	Self-Assessment
		questions	Client Focus Group
	7	Clients are signposted to alternative provision if they choose not to	Self-Assessment
		pursue employment.	Service Audit
	8	Accessible information is available on all aspects of the Supported	Self-Assessment
		Employment Provider and the Supported Employment process.	Service Audit
	9	An accessible Service Agreement is given to all clients that lays out the	Self-Assessment
		service they will receive and their rights.	Service Audit



Stage 2: VOCATIONAL PROFILE AND ACTION PLAN

Quality Standard		Indicators	Sources of Evidence
A Person-Centred	1	Action Plans are used to support clients through the supported	Self-Assessment
approach is used to		employment process.	Service Audit
collect relevant	2	Goals in Action Plans are SMART.	Self-Assessment
information about the			Service Audit
client's aspirations,	3	Action Plans are regularly reviewed and updated.	Self-Assessment
interests and abilities			Service Audit
for work.	4	Vocational Profiling takes place in an appropriate venue where the client	Self-Assessment
		can freely communicate.	Client Focus Group
	5	Communication and feedback methods are appropriate to the client's	Self-Assessment
		learning and communication style and appropriate support is made	Client Focus Group
		available to assist this.	
	6	The client is supported to understand the purpose of gathering	Self-Assessment
		information.	Client Focus Group
	7	The client is supported to identify and include appropriate others to	Self-Assessment
		contribute to the process.	Client Focus Group
	8	Clients are the owners of all information gathered and their consent	Self-Assessment
		must be given to use it.	Service Audit
Clients are supported	9	Clients have support to participate in work tasters and work experience	Self-Assessment
to make informed and		to develop an understanding of specific jobs during the Vocation	Service Audit
realistic choices about		Profiling process.	
work and future career	10	Clients have access to a Better Off In Work financial calculation.	Self-Assessment
development.			Service Audit



An individual flexible Vocational Profile and	11	The Vocational Profile and job development plan have been coproduced with the client and others invited by them to participate.	Self-Assessment Client Focus Group
Action Plan is developed with each	12	The vocational profile describes the client in a positive way emphasising what they can do.	Self-Assessment Service Audit
client.	13	The vocational profile avoids generalisations (e.g. independent traveller) but instead describes specific performance behaviour relevant to the client's skills set.	Self-Assessment Service Audit
	14	The Vocational Profile and job development plan set out an employment goal and objectives and describes SMART actions to achieve these.	Self-Assessment Service Audit
	15	Appropriate timescales and opportunities to review and amend the Vocational Profile and job development plan are in place.	Self-Assessment Service Audit
	16	Clients have a signed copy of their own Vocational Profile and Action Plan and decide which other person(s) should receive a copy.	Self-Assessment Service Audit



STAGE 3: JOB DEVELOPMENT

Quality Standard		Indicators	Sources of Evidence
Appropriate training	1	Training & support to complete a range of job search activities is	Self-Assessment
and support to find a		available to the client.	Service Audit
job is made available to	2	Clients are supported to take the lead in job applications and recruitment	Self-Assessment
the client.		processes to the extent that they wish to.	Client Focus Group
The individual is	3	Job finding is progressed in an appropriate timescale that meets clients'	Self-Assessment
supported to find an		expectations.	Service Audit
appropriate	4	There is a continuous review & development of job finding activities with	Self-Assessment
employment		the client.	Service Audit
opportunity.	5	Vocational profiles and job analysis are used to identify job matches	Self-Assessment
			Service Audit
	6	The job seeker is supported to make an informed choice on the potential	Self-Assessment
		vacancy and move to next stage	Client Focus Group



STAGE 4: EMPLOYER ENGAGEMENT

Quality Standard		Indicators	Sources of Evidence
The employer is	1	The supported employment service is marketed to and understood by	Self-Assessment
supported to recruit a		the employer and the employer's needs are assessed.	Service Audit
suitable candidate.	2	Information, advice and awareness training for the employer is available	Self-Assessment
		on disability, disadvantage and anti-discriminatory practice and equality & diversity if required.	Service Audit
	3	A Job Analysis is carried out before a client starts employment.	Self-Assessment
			Service Audit
	4	Employers are supported to identify appropriate jobs through the use of	Self-Assessment
		Job Carving/Job Creation techniques	Service Audit
	5	Job Coaching is marketed to employers to encourage the recruitment	Self-Assessment
		process.	Service Audit
	6	Clients are supported to take the lead in employer engagement to the	Self-Assessment
		extent that they wish to.	Client Focus Group



STAGE 5: CLIENT ON/OFF JOB SUPPORT

Quality Standard		Indicators	Sources of Evidence
Clients' job entry	1	There is a valid and stable contract of employment agreed by client and	Self-Assessment
		employer.	Service Audit
	2	The contract of employment reflects the client's preferences for working	Self-Assessment
		days, hours, holidays, work patters and rate of pay as closely as	Service Audit
		practicable.	
	3	The client receives the same rate of pay and benefits as other	Self-Assessment
		employees doing the same job	Service Audit
	4	The Supported Employment Provider works with the client and employer	Self-Assessment
		to identify appropriate training & workplace learning that meet both	Service Audit
		parties' needs.	
	5	An accessible In Work Support Plan is produced with the client. This	Self-Assessment
		links clearly to the job analysis and included information on induction,	Service Audit
		training, job coaching, mentoring etc.	
	6	Employers are supported to make reasonable adjustments and utilise	Self-Assessment
		assistive technology that are appropriate to each client's needs.	Service Audit
The client's training and	7	The client is supported to participate in the employer's typical induction,	Self-Assessment
on the job support is		training, probation, performance and development procedures and	Service Audit
appropriate and		processes.	Client Focus Group
effective and	8	On/off the job support is regularly reviewed and the In Work Support	Self-Assessment
encourages workplace		Plan is updated.	Service Audit
independence and	9	Job coaching is provided for all clients who need it and in line with their	Self-Assessment
progression.		individual requirements (e.g. number of hours per week, duration)	Service Audit
	10	Workplace supports are appropriate to the client's needs and wishes	Self-Assessment
		and produce measurable results.	Client Focus Group
	11	Workplace support is available for a timescale that meets the client's	Self-Assessment
		and employer's needs and is reduced as appropriate.	Client Focus Group
	12	Employers' staff are encouraged and trained to develop natural support	Self-Assessment
		strategies.	Service Audit



	13	Appropriate support and training is provided to enable the client to develop relationships both in and outside the workplace including participating in social events.	Self-Assessment Service Audit
Off the Job Support	14	Off the job support is available to address any issues that impact on the client's work.	Self-Assessment Client Focus Group
	15	The provider establishes and maintains relationships with relevant others that can support the client to maintain employment e.g. housing, health services.	Self-Assessment Client Focus Group
Career development and exit	16	Each client is supported to undertake career development and future planning to gain new skills, increase hours of work and/or income.	Self-Assessment Client Focus Group
	17	Each client is supported to formally exit from the service and has appropriate information to contact the provider at the earliest opportunity that further support is needed.	Self-Assessment Service Audit
	18	Providers maintain light touch contact with clients and employers who have entered employment for as long as they request it.	Self-Assessment Service Audit